

Internal Quality Assurance Cell

Report of the Faculty Development Program

on

Participatory Learning

(18th -22nd June, 2018)

A series of Faculty Development Programs on "Participatory Learning" for young faculty members of the various Schools of the University were organized by IQAC in the summer vacations of session 2017-18. The first one was conducted from 18th to 22nd June, 2018. Main resource persons for the Faculty Development Program were Ms. Sujatha Singh and Mr. Prasenjit Sinha from YANTRA-Centre for Skill Development, Sharda University.

1) Objective of Training Program:

The main objective of the workshops was to equip the teachers with the techniques for improving the teaching-learning process. The workshop comprised of two modules. The first three days were dedicated to module 1 which concentrated on enhancing the facilitation/delivery skills. The next two days covered the aspects of mentoring and coaching which a teacher should take up to become a role model for the student. The workshop was highly interactive with inbuilt hands-on sessions. The pre-work and the study materials were shared with the participants in advance. The Major highlights of the five days were as follows:

Day 1

Topic	Time	Methodology	Resource Person
Welcome Note and Overview of Workshop	9.00 am - 9.15 am	Extempore	Prof. Ranjit Goswami Director, IQAC
Interactive Introduction and Needs Compilation, Expectation Setting and Ground rules	9.15am - 9.45 am	Interactive Introduction through a kinaesthetic exercise based on Pre Work Day 1	Sujatha Singh & Prasenjit Sinha
Good And Bad Training Experiences	9.45am - 10.15 am	Small group Charting and Debriefing Exercise	Sujatha Singh &Prasenjit Sinha
The Training Cycle	10.15am-	PPT	Sujatha Singh

	10.25		
6 Facts about ALP-Adult Learning Principles	10.25am- 10.45am	PPT, Handout, experience sharing and individual learning's	Sujatha Singh & Prasenjit Sinha
Reflection Time and Eagle Video of Change	10.45am- 11.00am	Audio Visual and Debrief by participants	Sujatha Singh
Kolb's Learning Styles-Their relevance in Classroom Teaching	11.15am- 12.00 noon	Self-Assessment Questionnaire, Debrief of styles, understanding each style, facilitator learning from Learning Styles	Sujatha Singh & Prasenjit Sinha
Group Development Model, It's relevance in Classroom Teaching	12.00pm- 12.30pm	Audio Visual, experience sharing and action points for classes by participants	Sujatha Singh & Prasenjit Sinha
Recap at Half day Closing	12.30 pm- 1:00 pm	Charting Exercise based on the Visual Learning Experience, 5-6 members group activity and teach back	Sujetha Singh & Prasenjit Sinha
5 Levers of Effective Teachers/Trainers- Energy and Enthusiasm: Group Evolution Stages, Building Rapport, Voice Tonality, Body Language	1.45pm- 2:45 pm	PPT, discussion, AV for learning through senses, Experience Sharing good and bad ,action points for participants	Sujatha Singh& Prasenjit Sinha
Action Planning-Ways to Maximise Energy and Enthusiasm	2:45pm - 3.15 pm	Group discussion on the 4 aspects of Energy and Enthusiasm, teach back of charting exercise	Prasenjit Sinha
Pygmalion Effect-In the classroom	3.15pm- 3.55 pm	AV, debrief of observations, Reflection and Participant Learnings	Sujatha Singh

DAY 2

Topic	Time	Methodology	Resource Person	
RE-CAP, Ways to RECALL	9.00 am - 9.15 am	Participant Charting Exercise	Prasenjit Sinha	
5 Levers of Effective Teachers, Connecting with People, Types of Students	9.15am- 10:00 am	Activity -Be the Class, Debriefing on typical student behaviours and experience sharing, PPT	Sujatha Singh	
The Art of Questioning/Probing	10.00am- 10.45 am	Lighthouse Activity with Hand-out, Small groups discussion and action planning on type of questions in different classroom scenarios	Sujatha Singh & Prasenjit Sinha	
5 Levers of Effective Teachers: The 3 S's of Presenting, Building interpersonal Skills, The Inspiring Teacher/Facilitator/ Faculty/ Trainer	10.45am- 11:05am	PPT and experience sharing	Sujatha Singh	
5 Levers of Effective Teachers : Staying Attentive, involve all participants	11.05am- 11.30am	PPT, Action Planning, Handout to understand socio grams	Prasenjit Sinha	



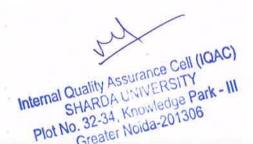
5 Levers of Effective Teachers Staying Attentive: Feedback- types and Do's and Don'ts Keeping Trainees Attentive Group Influencers	11.45am- 12.30am	PPT, discussion and experience sharing	Sujatha Singh & Prasenjit Sinha
5 Levers of Effective Teachers Staying Attentive: Listening Skills Ground Rules for Teachers	12.30am- 1.00 pm	PPT, Interactive Discussion, Active Listening Self-Assessment Questionnaire	Sujatha Singh & Prasenjit Sinha
5 Levers of Effective Teachers Managing Time	1.45pm- 2.00 pm	PPT and Interactive discussion	Prasenjit Sinha
5 Levers of Effective Teachers Training Tools	2:00 pm- 3.30pm	Ice Breakers, Energizers, Visual Aids, Grounding and Reviews, Best Practise Sharing by participants and action planning	Sujatha Singh, Prasenjit Sinha (One more from IQAC or Yantra)
Expectation Setting and Q and A for Day 3	3:30pm Onwards	Facilitation Skills Observation Rubric Sharing and discussion	Prasenjit Sinha

DAY 3

Topic	Time	Methodology	Resource Person
Participant Teach Backs with Live Feedback and Active Learning Participant 1-8	9:00 am- 11:20 pm	Video graphed teach back of 10 minutes,5 minute feedback and replay using Peer Evaluation method (EIC Model)	Participants, Leader, Facilitator
Participant Teach Backs with Live Feedback and Active Learning Participant 9-12	11:35am 12:50 pm	Video graphed teach back of 10 minutes,5 minute feedback and replay using Peer Evaluation method (EIC Model)	Participants, Leader, Facilitator
Participant Teach Backs with Live Feedback and Active Learning Participant 13-25	1:20 pm - 3:55 pm	Video graphed teach back of 10 minutes,5 minute feedback and replay using Peer Evaluation method(EIC Model)	Participants, Leader, Facilitator
Closing Note and Course work for Level 2	3:55pm - 4.15pm	.,	Sujatha Singh and Team

DAY 4

Торіс	Time	Methodology	Resource Person
Practical Motivational Coaching Skills- Your Story-Sharing Experiences of coaching highlights and challenges	9.00 am to 9.30 am	Class Discussion and experience sharing	Sujatha Singh and Team

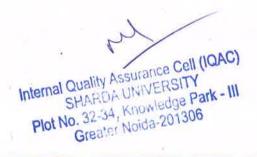


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 Distinguishing between Coaching, Mentoring, and Counselling Key Coaching Skills (diagnostic, techniques, qualities, model) Characteristics of a Good Coach 	9.30 am- 10.30am	PPT, Discussion, Charting Exercise	Sujatha Singh & Prasenjit Sinha
The Essential Skills of Communication and Motivation *Understanding your Personal Communication Style-Style Flexing for better results *Language - Verbal and Non-verbal (body language) *Emotional Intelligence – an introduction through a case study	10.45am - 1.00 pm	PPT, Self-Assessment, AV, case study	Sujatha Singh & Prasenjit Sinha
Giving Effective Feedback with Emotional Intelligence (EI)	1.40pm- 2.10pm	Small group activity using the pre work of challenging coaching scenarios	Sujatha Singh & Yantra Team
Mentoring in the current workplace •Coaching & Mentoring - the differences •Mentorship Programs-Benefits and Need •Mentoring Relationships - formal and informal •Most commonly used Models by	2.10 pm- 3.55pm	PPT, Discussion, experience sharing, Overview of two prominent coaching models and session wrap up with action planning for day 5	Sujatha Singh
Mentors •Mentoring Students-Key Expectations What is Coaching & Mentoring			, . ;

<u>DAY 5</u>

Topic	Time	Methodology	Resource Person
Re Cap of Day 1 through creative exercise	9.00 am - 9.30 am	Activity based Re Cap	Sujatha Singh ,Team Yantra



The Coaching Mindset The RAIN and SUN brainstorming techniques The SUNAO MIND TELL/ASK	9.30am - 10.30am	PPT, Discussion, Charting Exercise	Sujatha Singh & Prasenjit Sinha
Practical skills for Student Counselling- Key steps in coaching for Optimum performance *The SOLER Model for Improved Communication *Developing your Coaching Skills through GROW *Practising your coaching skills through the coaching discussion approach model	10.45am - 1 .00 pm	PPT, AV, case study, debrief,	Sujatha Singh & Prasenjit Sinha
Coaching scenario practise-small group activity with peer observation and feedback	1.45pm- 2.30pm	Small group activity using the pre work of challenging coaching scenarios	Sujatha Singh & Yantra Team
Career Coaching and Coaching Yourself *Understanding your Career Journey *A Personal Career SWOT Analysis	2.15pm - 4.00pm	PPT,SWOT Analysis for self, 4 M Strategy discussion, Goal Setting for academics, Self Coaching tips, Action Planning	Sujatha Singh & Yantra Team
•Setting Career Goals			
•What type of learning & development suits you?			
•Becoming your Own Coach			
•Personal Action Planning			

2) Total number of Participants

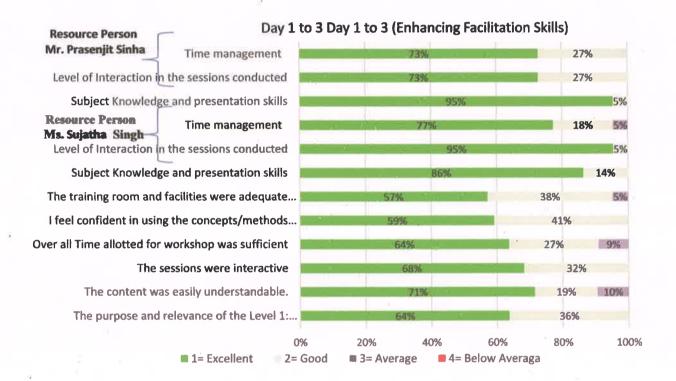
The number of participants who attended the Faculty Development Program was 23.

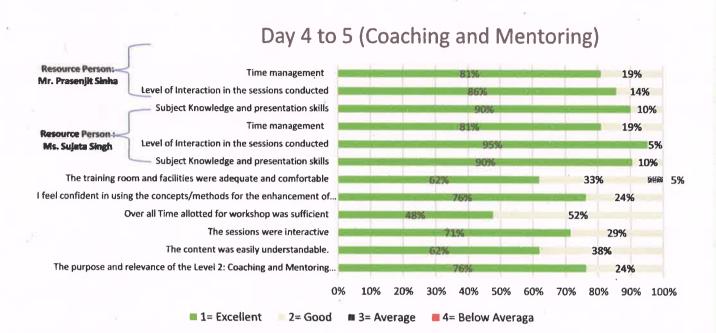
(Attendance List for FDPs is attached)



3) Outcomes:

A feedback about the Faculty Development Programs was taken on the format attached. The feedback was aimed at assessment of relevance of the FDP, knowledge of resource persons, level of interaction of the session and overall time management of the faculty development program. Analysis of the feedback reveals that most of the participants were of the opinion that training sessions were very useful. The analysis of day wise feedback is given below.





Few of the suggestions and comments given by participants were:

- This type of programs is very useful for faculty in the starting of their career.
- The duration of workshops could be longer may be more group activities can be introduced for interactive sessions.
- These sessions were very helpful for all the faculties and it will help them to improve their teaching skill.

Visuals of the workshops: Few of the visuals of the Faculty Development programs are given below.













Suman Lata Workshop Coordinator



SHARDA UNIVERSITY Workshop on Participatory Learning Organised by Internal Quality Assurance Cell 18th-22th June, 2018 Attendance Sheet Day 1 (18.06.2018)





4.			Session Morning
Sr. No	Name of School	Name of Participants	Signature
1	2	Mr Sandeep Saxens	Surfa:
2	SET	Mr Pankaj Sharma	Mary
3		Dr. Ram Saran Chaurasiya	(New Se
4		Dr. Piali Haldar	Beden
5	SBS	Ms. Chhavi Jain	STE .
6	Y	Arunesh Kumar	Stran
~ · 7	SCADMS	Ritu Verma	Radio
8		Md.Arif Ahmad	(AL)
9	SOL	Ms. Neha Tripathi	Vils.
10	10	Ms. Madhavi Sharma	JOS P
" 11		Ms. Dolly Donica	(i)
12		Ms. Neeru Paintola	V James
13	ONOR	Ms. Tanuja Harbola	- Pende
14	SNSR	Ms. Koyal Kumari	Foyalo
15	1	Ms. Megha Sindhwal	Whollul
16	1	Ms. Akansha	Kontak
17		Ms. Surjabala	98
18		Dr. Amit Roy	(Ab).
19	SAHS	Ms. Mayuri Rastogi	Maxim
20		Ms. Amrapali Dasgupta	AD.
21	SOE	Ms. Sonali	de risk
22	SOP	Mr. H. N. Singh	The North State of the State of
23	SAP	Harsimran Kaur	Maria di a 18 00 18
24	JMF	Pranjali Varshney	(Ab)-
25	SBSR	Dr. Uzma Manzoor	Vanedlar
26	SDSK	Dr. Dipender Kumar	Del.

SHARDA UNIVERSITY Workshop on Participatory Learning Organised by Internal Quality Assurance Cell 18th-22th June, 2018 Attendance Sheet Day 1 (18.06.2018)



Sr. No	Name of School	Name of Participants	Signature
1		Mr Sandeep Saxena	Sol
2	SET	Mr Pankaj Sharma	Bhan
3		Dr. Ram Saran Chaurasiya	Pell
4		Dr. Piali Haldar	Mala
5	SBS	Ms. Chhavi Jain	
6		Arunesh Kumar	Extra por
7	SCADMS	Ritu Verma	(0)
8		Md.Arif Ahmad	(AB)
9	SOL	Ms. Neha Tripathi	(AB)
10		Ms. Madhavi Sharma	De la companya della companya della companya de la companya della
11		Ms. Dolly Donica	(s)
12 ses		Ms. Neeru Paintola	Van
13	SNSR	Ms. Tanuja Harboła	- Jerepa-
14	SINSIA	Ms. Koyal Kumari	Fort
15		Ms. Megha Sindhwal	Mildlut
16		Ms. Akansha	Manhoe
17		Ms. Surjabala	182
18		Dr. Amit Roy	(4B)
19	SAHS	Ms. Mayuri Rastogi	Hayuu.
20		Ms. Amrapali Dasgupta	(48)
21	SOE	Ms. Sonali	Javan 18/6/18
22	SOP	Mr. H. N. Singh	18/8/19/19
23	SAP	Harsimran Kaur	Jalu al 18/1/18
24	J/11	Pranjali Varshney	(A-0)
25	SBSR	Dr. Uzma Manzoor	(A)
26	SIGN	Dr. Dipender Kumar	Dew

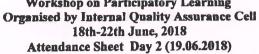
SHARDA UNIVERSITY Workshop on Participatory Learning Organised by Internal Quality Assurance Cell 18th-22th June, 2018 Attendance Sheet Day 2 (19.06.2018)



Sr. No	Name of School	Name of Participants	Signature
1		Mr Sandeep Saxena	SS
2	SET	Mr Pankaj Sharma	Maria
3		Dr. Ram Saran Chaurasiya	Rase
4	eme.	Dr. Piali Haldar	Cool
5	SBS	Ms. Chhavi Jain	R/Z
6		Arunesh Kumar	1 Source
7	SCADMS	Ritu Verma	Roll
8	15	Md.Arif Ahmad	Absent
9	SOL	Ms. Neha Tripathi	How Tripan
10		Ms. Beulah Jasmine Rao	L'assimelas
-11		Ms. Dolly Donica	(8)
12		Ms. Divya	
13	SNSR	Ma-Tamuja Hassala MS. Anjali	N'a
14		Ms. Koyal Kumari	Kay
15		Ms. Megha Sindhwal	Whathe
16		Ms. Akansha	Spring
17		Ms. Surjabala	80/
18		Dr. Amit Roy	
19	SAHS	Ms. Mayuri Rastogi	k lanning
20		Ms. Amrapali Dasgupta	×82
21	SOE	Ms. Sonali	Absent,
22	SOP	Mr. H. N. Singh	Tir-stry4
23	SAP	Harsimran Kaur	Haber 2013
24		Pranjali Varshney	drije
25	SBSR	Nidhi Sahni	Helling
26		Dr. Dipender Kumar	CAI)



SHARDA UNIVERSITY Workshop on Participatory Learning





Session Evening

Sr. No	Name of School	Name of Participants	Signature
ı	SET	Mr Sandeep Saxens	South
2		Mr Pankaj Sharma	Os So Mar
3		Dr. Ram Saran Chaurasiya	Resse
4	SBS	Dr. Piali Haldar	Obehr
5		Ms. Chhavi Jain	187
6		Arunesh Kumar	Carrie III
7	SCADMS	Ritu Verma	Rol
8		Md.Arif Ahmad	Ab
9	SOL	Ms. Neha Tripathi	ran
10		Ms. Beulah Jasmine Rao	Jasni vedio.
11		Ms. Dolly Donica	(a)
12		Ms. Divya	10 DA 110
13	SNSR	Ms. Fanuja Harbola	N.O.
14	SNSR	Ms. Koyal Kumari	Koyl
15	-	Ms. Megha Sindhwal	1st dewart
16	e .	Ms. Akansha	Sanlide
17		Ms. Surjabala	60
18		Dr. Amít Roy	Ab.
19	SAHS	Ms. Mayuri Rastogi	Makrany
20	2	Ms. Amrapali Dasgupta	de
21	SOE	Ms. Sonali	A6 1
22	SOP	Mr. H. N. Singh	Th. M. Simp
23	SAP	Harsimran Kaur	19 = 18
24	SAF	Pranjali Varshney	KX.
25	SBSR	Nidhi Sahni	William
26	жае	Dr. Dipender Kumar	DA

Workshop on Participatory Learning Organised by Internal Quality Assurance Cell 18th-22th June, 2018 Attendance Sheet Day 3 (20.06.2018)



			Session Morning
Sr. No	Name of School	Name of Participants	Signature
V	SET	Mr Sandeep Saxena	Lotate South
V		Mr Pankaj Sharma	Pare
18		Dr. Ram Saran Chaurasiya	Jase
V		Dr. Piali Haldar	Cladh
15	SBS	Ms. Chhavi Jain	180
16	COLDMG	Arunesh Kumar	CALLED TO SERVICE OF THE PARTY
7	SCADMS	Ritu Verma	
18/	SOL	Ms. Neha Tripathi	C NOS
9		Ms. Beulah Jasmine Rao	Samue
VI8		Ms. Dolly Donica	0/
W		Ms. Divya	
12	CNCD	Ms. Anjali Sharma	12.00
13	SNSR	Ms. Koyal Kumari	Lost
14		Ms. Megha Sindhwal	Notinday.
15		Ms. Akansha	Konline
16	5	Ms. Surjabala	82
17	CATIC	Ms. Mayuri Rastogi	Withing.
18	SAHS	Ms. Amrapali Dasgupta	
19	SOP	Мт. H. N. Singh	I.m. singty
20	217	Harsimran Kaur	A Sile 20/8/18.
21	SAP	Pranjali Varshney	RY
22	cnen	Nidhi Sahni	sino2
23	SBSR	Dr. Dipender Kumar	DA

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Dr. Manuta Molik

Workshop on Participatory Learning Organised by Internal Quality Assurance Cell 18th-22th June, 2018 Attendance Sheet Day 3 (20.06.2018)



Sr. No	Name of School	Name of Participants	Signature
1	SET	Mr Sandeep Saxena	Sound.
2		Mr Pankaj Sharma	18 mars
3		Dr. Ram Saran Chaurasiya	Nesse
4		Dr. Piali Haldar	Delle /
5	SBS	Ms. Chhavi Jain	160
. 6	SCADMS	Arunesh Kumar	Mydly
7	SCADMS	Ritu Verma	Ja Ja
8	SOL	Ms. Neha Tripathi	- Pun
9	×	Ms. Beulah Jasmine Rao	Josephingra
10		Ms. Dolly Donica	Q.
11		Ms. Divya	The In
12	SNSR	Ms. Anjali Sharma	View
13	SNSR	Ms. Koyal Kumari	Koye
14		Ms. Megha Sindhwal	Brother
15		Ms. Akansha	Kanko
16		Ms. Surjabala	50-
17	SAHS	Ms. Mayuri Rastogi	Mayren -
18	SAHS	Ms. Amrapali Dasgupta	00
19	SOP	Mr. H. N. Singh	- Prizing
20	SAP	Harsimran Kaur	Hald 20/6/18
21	JAF	Pranjali Varshney	Page
22	SBSR	Nidhi Sahni	minhe
23	эвэк	Dr. Dipender Kumar	DW

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Workshop on Participatory Learning Organised by Internal Quality Assurance Cell 18th-22th June, 2018 Attendance Sheet Day 4 (21.06.2018)



r. No	Name of School	Name of Participants	Signature
1	SET	Mr Sandcep Saxena	Sals
2		Mr Pankaj Sharma	De Const
3		Dr. Ram Saran Chaurasiya	Persi
4		Dr. Piali Haldar	Olalh
5	SRS	Ms. Chhavi Jain	8
6	COAPMO	Arunesh Kumar	OK ADD
7	SCADMS	Ritu Verma	Room
8	SOL	Dr. Namita Mallik	MAN
9		Ms. Beulah Jasmine Rao	Janua (po
10		Ms. Dolly Donica	a
11		Ms. Divya	Lings D
12	SNSR	Ms. Anjali Sharma	Sil
13		Ms. Koyal Kumari	Ports
14		Ms. Megha Sindhwal	Windhy.
15		Ms. Akansha	Kanlida
16		Ms. Surjabala	810/
17	2172	Ms. Mayuri Rastogi	Marini
18	SAHS	Ms. Amrapeli Dasgupta	de
19	SOP	Mr. H. N. Singh	h.w. singly
20		Harsimran Kaur	Maclaide 21.6.13
21	SAP	Pranjali Varshney	hill
22		Nidhi Sahni	mende
23	SBSR	Dr. Dipender Kumar	Daw

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Internal Quality Assurance Cell (IOAC)

SHARDA KINGWERSTY

Plot No. 32-34 KINGWA-201306

Plot No. Greater No. da-201306

SHARDA UNIVERSITY Workshop on Participatory Learning Organised by Internal Quality Assurance Cell 18th-22th June, 2018 Attendance Sheet Day 4 (21.06.2018)



r. No	Name of School	Name of Participants	Signature
	Traine of October		- Committee
1	SET	Mr Sandeep Saxena	Sub
2		Mr Pankaj Sharma	Mag-
3		Dr. Ram Saran Chaurasiya	(vase
4	SBS	Dr. Piali Haldar	Dull
5		Ms. Chhavi Jain	1 Wm -
6	SCADMS	Arunesh Kumar	A History
7	SCADIOS	Ritu Verma	Roll
8	SOL	Dr. Namita Mallik	Herine
9		Ms. Beulah Jasmine Rao	Janianden
10		Ms. Dolly Donica	4
11		Ms. Divya	The state of the s
12	SNSR	Ms. Anjali Sharma	Non
13	SINSK	Ms. Koyal Kumari	Koy
14		Ms. Megha Sindhwal	Daly
15	10	Ms. Akansha	Kantide
16	h	Ms. Surjabala	80
17	SAHS .	Ms. Mayuri Rastogi	haguen
18	SARS	Ms. Amrapali Dasgupta	010
19	SOP	Mr. H. N. Singh	non sing 4
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21	SAP	Pranjali Varshney	That
22	E_	Nidhi Sahni	Muhan
23	SBSR	Dr. Dipender Kumer	DAW

Internal Quality Assurance Cell (IOAC)

SHAROA WAVERSITY

Plot No. 32-34 Kawaledge Park - III

Plot No. 32-34 Kawaledge 201306

SHARDA UNIVERSITY Workshop on Participatory Learning Organised by Internal Quality Assurance Cell 18th-22th June, 2018



Attendance Sheet Day 5 (22.06.2018)

Sr. No	Name of School	Name of Participants	Signature
1	SET	Mr Sandeep Saxena	55
2		Mr Pankaj Sharma	Para
3		Dr. Ram Saran Cheurasiya	(Val)
4		Dr. Piali Haldar	Quell
5	SBS	Ms. Chhavi Jain	No.
6		Arunesh Kumar	Chilips .
7	SCADMS	Ritu Verma	R
8	SOL	Dr. Namita Mallik	Middle
9		Ms. Beulah Jasmine Rao	Journal
10		Ms. Dolly Donica	(Con)
11 -:		Ms. Divya	Times
12	CANOTA .	Ms. Anjali Sharma	The state of the s
13	SNSR	Ms. Koyal Kumari	Fort
14		Ms. Megha Sindhwal	Whalm!
15		Ms. Akansha	Knuda
16		Ms. Surjabala	89
17	CATIC	Ms. Mayuri Rastogi	Montron
18	SAHS	Ms. Amrapali Dasgupta	000
19	SOP	Mr. H. N. Singh	- h.w.singhi
20	SAP	Harsimran Kaur	- Clare de 18
21	SAF	Pranjali Varshney	my
22	CROP	Nidhi Sahni	Mars .
23	SBSR	Dr. Dipender Kumar	

Workshop on Participatory Learning Organised by Internal Quality Assurance Cell 18th-22th June, 2018 Attendance Sheet Day 5 (22.06.2018)



Session : Evening

			Session : Evening
Sr. No	Name of School	Name of Participants	Signature
1	SET	Mr Sandeep Saxena	Sant
2		Mr Pankaj Sharma	Mar.
3		Dr. Ram Saran Chaurasiya	(18se
4		Dr. Piali Haldar	Com
5	SBS	Ms. Chhavi Jain	Ser .
6	001775	Arunesh Kumar	10
7	SCADMS	Ritu Verms	(Pa)
8	SOL	Dr. Namita Mallik	MMINE
9		Ms. Beulah Jasmine Rao	Samuelo
10		Ms. Dolly Donica	
11		Ms. Divya	Times -
12		Ms. Anjali Sharma	F .
13	SNSR	Ms. Koyal Kumari	Foyd
14		Ms. Megha Sindhwal	Midle
15	1	Ms. Akansha	Kankale
16	*	Ms. Surjabala	Silv
17		Ms. Mayuri Rastogi	Magner
18	SAHS	Ms. Amrapali Dasgupta	T SERVICE AND A
19	SOP	Mr. H. N. Singh	H.N. Singy.
20	SAP	Harsimran Kaur	Ada 22/6/18
21		Pranjali Varshney	'hyl
22		Nidhi Sahni	part -
23	SBSR	Dr. Dipender Kumar	Del